

APPENDIX 1

CHILDREN AND YOUNG PEOPLE'S PLAN REFRESH 2010-11 [updates to actions for the second year of the plan]

1. Introduction

In 2009 the Tower Hamlets Partnership agreed a new three-year Children and Young People's Plan to 2012. Heading into the second year of the plan activities have been reviewed to ensure they are the right things on which to focus during 2010-11, the second year of the plan.

New actions have therefore been developed following the framework of the original three-year plan. They are also framed by our three cross-cutting themes which run throughout the Children and Young People's plan:

- Tackling child poverty;
- Engaging with the community;
- Supporting families.

The following sections look at five big priorities in each of the Every Child Matters areas¹ and what we'll do *differently* to address them over the next three year. The cross-cutting themes can be easily identified where the colour of the font corresponds with the colours above.

This plan focuses on the key issues where we haven't yet made the impact that our children and young people deserve.

Detailed delivery plans for each Every Child Matter theme along with a full consultation report and needs analysis can be found at www.childrenandfamiliestrust.co.uk

[All statistics in this document and on the website to be updated and checked for accuracy prior to publication in April 2010]

¹ Be Healthy; Stay Safe; Enjoy and Achieve; Make a Positive Contribution; Achieve Economic Wellbeing as well as Excellent Children's Services

2. Be Healthy

Vision

We want our children and young people to be healthy in body and mind.

This means investing in effective and culturally appropriate health services for all children, young people and their families, especially those from more vulnerable groups. Early identification and intervention will also form an important part of our service delivery.

Turning the vision into reality

The following are our top 5 'Be Healthy' priorities and what we'll do *differently*.

PRIORITY 1: Slow down and reverse the long-term rise in obesity among children and young people

Tackling childhood obesity remains a key priority for the Children and Families' Trust – while latest data shows that obesity levels in five year olds have decreased, amongst our eleven year olds levels they have continued to rise. We are now one year into the Healthy Borough programme and are piloting innovative approaches to tackling the wider environmental and social causes of obesity. In the second year of the plan we will:

- Provide increased opportunities for regular physical activity including walking, cycling, active play, leisure, sport and dance, through 'Healthy Schools' and community initiatives
- Increase the availability of healthier food choices in Children's Centres, schools, leisure and community centres, shops, cafes, restaurants and take-aways through incentive and award schemes and explore the possibility of limiting the locations at which fast food outlets can open
- Build health into existing and new parenting programmes to boost skills, knowledge, confidence and influence home environments
- Further improve our targeted and specialist provision to support children and families with identified weight management needs, making sure that we are making a seamless offer that includes some school-based services and reaches as many people as possible

PRIORITY 2: Support the health needs of children and young people by ensuring they are able to access effective support, information and advice in appropriate settings

We know that where and how young people access health services is important to them. Our priorities are consistent with those in the original three-year plan, but we have identified one new priority which will mean services being delivered in more accessible settings in the borough. In the second year of the plan we will:

- Act on identified hidden pockets of drug and alcohol misuse in different communities educating target groups of young people in school as well as their parents and focusing our work on those at risk

- Prevent young people from taking up smoking by enforcing the law on underage sales of cigarettes and further extending peer-led approaches to smoking prevention
- Develop and begin to implement a clear joint strategy on delivering services in more accessible settings within the community, such as Children's Centres, school and GP surgeries
- **Build on the success of the ASPIRE project, offering individual support to more of the most vulnerable young women, at risk of becoming pregnant**
Ensure that services in community sexual health clinics continue to be well-adapted to the needs of young people, building on work to redesign their offer

PRIORITY 3: Support parents and families better in giving children the best, healthiest start in life

Early intervention and parental engagement are crucial to improving health, as well as economic and social outcomes, for both parents and their children. A new focus for the second year of the plan is to develop an improved school nursing service linking into community health networks and GPs. In the second year of the plan we will:

- Strengthen and deliver improvements to our maternity services and continue to work with targeted community groups to provide tailored outreach support and improve user engagement
- Use the learning from the Family Nurse Partnership and other programmes to develop a better-differentiated approach to Health Visiting so that the families most in need get the support
- Identify children who have not been immunised and develop systems to ensure that all children who miss their immunisations are followed up, alongside targeted campaigns to raise awareness of the importance of immunisation amongst parents in communities with the lowest uptake
- Develop, with schools, clear proposals for improving the school nursing service, including a structure which supports schools that want to buy additional school nursing support; and clear links to community health networks and GPs
- Consolidate the implementation of the Healthy Child Programme – a universal preventative services providing families with a programme of screening, immunisation and health and development reviews, supplemented by advice around health, wellbeing and parenting

PRIORITY 4: Improve access to care for children and young people with disabilities through a coordinated, multi-agency approach

This remains an area where we know we need to make improvements. There are also recommendations from recent reviews which we need to act on. In the second year of the plan we will:

- Expand the hours that the Children's Community Nursing Team operate, moving towards a seven day service
- Deliver more short breaks for children and families, using newly-established provision
- Implement the recommendations of the recent reviews of services for disabled children (including the Weir Review and the Transformation Project) so that

we are providing better services more efficiently and effectively for disabled children, including those with less severe problems who fall outside of the Integrated Service for Disabled Children

- Improve services related to the transition between children's and adult health and social services

PRIORITY 5: Support children and young people to be mentally and emotionally healthy

This was highlighted by young people as their top health priority when we developed the original three-year plan. We know it's still an issue and that we need to improve access to mental health services for children and young people. In the second year of the plan we will:

- Develop clearer links and referral routes from universal programmes like SEAL through to targeted and specialist programmes, including good outreach services
- Deliver and then mainstream a successful Targeted Mental Health in Schools programme, focusing on key areas of need for Tower Hamlets
- Implement the findings of the current review of provision to support emotional health and well being, to ensure we have effective and accessible provision that meets need, and clear and positive outcomes

Measuring progress

[Key indicators and targets to be updated and a detailed delivery plan for Be Healthy will be available on the website]

3. Stay Safe

Vision

We want our children and young people to grow up free from harm, fear and prejudice.

This means ensuring that children and young people are effectively safeguarded from the risk of harm and neglect, reducing the involvement of young people in crime, both as victim and perpetrator, and protecting young people from bullying and harassment.

Turning the vision into reality

The following are our top 5 'Stay Safe' priorities and what we'll do *differently*.

PRIORITY 1: Protect children and young people from harm and support them to feel safe and confident in their area and beyond

We need to ensure that all of our children and young people are protected from harm, both at home and out and about in the borough. New areas of focus are the development of a Family Wellbeing Model and concentrated effort to reduce social worker caseloads. In the second year of the plan we will:

- Sustain the visibility of police and enforcement teams, creating an environment that feels safer, particularly in crime and anti-social behaviour hotspots
- Implement an e-strategy which will put in place safeguarding measures to protect children and young people from the potential dangers of the digital world
- **Develop and implement a Family Wellbeing Model, which gives a clear and swift pathway from identifying an issue to effective action, and shift the focus from assessment to effective action by developing a 'risk and intervention toolkit'**
- Improve social care caseloads by managing demand for social work interventions, carrying them out more quickly and effectively, and by recruiting more social workers

PRIORITY 2: Significantly reduce bullying

Bullying is still a concern for too many of our children and young people. In the second year of the plan we will:

- Support those schools with inadequate anti-bullying policies and practice to ensure that all schools reach the standard set by Tower Hamlets
- Run the electronic bullying survey in all secondary schools and half of primary schools to ensure that pupil opinions are incorporated into plans to tackle bullying

PRIORITY 3: Protect children and young people from the risk of sexual exploitation

Although this only affects a small group of children and young people in the borough, it's an extremely important issue that needs to be tackled quickly and effectively. In the second year of the plan we will:

- Act on the research into the potential risk of sexual exploitation of children and young people in Tower Hamlets
- Lead a coordinated multi-agency response to improve the protection of children and young people at risk, recognising the crucial role schools have to play in this

PRIORITY 4: Support parents and families to provide a safe environment where children and young people thrive and achieve their full potential

Early intervention and prevention is really important in ensuring children and young people thrive. We continue to put those families at risk at the centre of planning and service delivery. In the second year of the plan we will:

- Implement our Young Carers Strategy, ensuring that young carers in the borough are accessing the services they need
- Deliver more targeted support to the most vulnerable families – those with children who are not accessing the opportunities available to them, particularly those who are at risk of putting the family at the centre of service planning and delivery
- Roll out the Baby Family Intervention Programme, a pre birth intervention and support service for families in need, implementing lessons learned during the pilot to ensure its improvement and link into the Family Nurse Partnership

PRIORITY 5: Ensure that Looked after Children live in stable environments

Reducing the number of children and young people in care and ensuring that Looked After Children live in stable environments remains a priority. In the second year of the plan we will:

- Roll out the fostering training programme to children's services staff and foster carers. The training helps foster families to manage challenging behaviour thus improving the stability of placements
- Respond to what young people in care have told us they need and make sure they have more face-to-face contact with their social workers
- Reduce the number of children in care, and dramatically improve the stability of their placements

Measuring progress

[Key indicators and targets to be updated and a detailed delivery plan for Stay Safe will be available on the website]

4. Enjoy and Achieve

Vision

We want our children and young people and their families to grow up enjoying life, feeling proud of where they live and what they have achieved.

This means raising aspirations as well as investing in high quality provision for children, young people and their families so that they are supported to excel, providing first class schools and settings for our children and young people and an excellent range of learning, leisure, play and cultural opportunities for families.

Turning the vision into reality

The following are our top 5 'Enjoy and Achieve' priorities and what we'll do *differently*.

PRIORITY 1: Develop a broader, more creative and engaging curriculum which will inspire our children and young people

A curriculum that captures the imagination of our children and young people will raise their aspirations, develop a wide range of skills and enable them to fulfil their potential. In the second year of the plan we will:

- Develop creative and interactive curricular resources linked to sport and the Olympic and Paralympic Games
- Develop a cultural offer for all children, young people and their families which is reflected in the curriculum, maximising the opportunities Tower Hamlets will have as part of the national Find Your Talent programme
- Maximise the opportunities brought by Building Schools for the Future, Primary Strategy for Change and greater Extended Services in schools; providing different learning environments, addressing sustainability issues, and embedding ICT throughout the curriculum

PRIORITY 2: Ensure that all of our children and young people have high aspirations and a positive attitude to learning

We need to ensure that we provide different avenues for learning and address the needs of particular groups of learners. A new focus this year is on Quality First Teaching across all stages of schooling. In the second year of the plan we will:

- Raise the aspirations of teachers, pupils and their parents by further developing and embedding personalised learning, making sure that all schools are using assessment for learning effectively
- Use evidence based research to develop innovative practice, ensuring all students see themselves as leading their own learning, and supporting others to learn
- Address the needs of vulnerable groups (for example young carers, Somali children, white boys, young people from low income families, children whose families are in temporary accommodation and young people leaving home) and address their specific needs using cross agency expertise and mentoring opportunities

- Ensure a focus on developing Quality First Teaching for all pupils, groups of pupils and individual pupils across all stages of schooling

PRIORITY 3: Accelerate the achievement and progress of all our children and young people

Retaining our rigorous focus on standards and ensuring all groups of children and young people are making sufficient progress and reaching their full potential is a key priority. In the second year of the plan we will:

- Make sure that all of our schools and services are assessing pupils' progress effectively, from the start of the early years foundation stage through to beyond 16; the information from which will feed into a smarter, borough-wide data system on pupils' progress and attainment
- Identify the lowest achieving 20% of pupils, target evidence based intervention and extended school support appropriately, and rigorously track each pupil's progress
- Develop the speaking and listening skills of pupils to drive literacy attainment (particularly in writing) at all key stages

PRIORITY 4: Better support children and young people at key points of change in their lives

We know that with the right support vulnerable children and young people can deal positively with key transition points in their lives to achieve their potential – we need to ensure that the right support is delivered every time. In the second year of the plan we will:

- Use ICT to continuously support children and young people through key transition stages, to ensure that information and support does not “get lost” along the way
- Adopt more creative approaches to exploring transition issues, for example using the mediums of sport; art; drama; music; peer support, paying particular attention to children with additional needs
- Develop specific transition programmes to support the move from primary to secondary school and into compulsory post-16 education, addressing universal, targeted and specialist needs

PRIORITY 5: Provide a learning, play and cultural offer for families

Providing increased opportunities for families to enjoy and achieve together remains a priority. In the second year of the plan we will:

- Expand parental engagement and learning programmes in secondary schools to enable parents and carers to develop their skills and learn with their children
- Provide incentives for families with young children to engage with their local Children's Centre and become involved in activities that support their child's development
- Secure access to a rich cultural offer for families through the Find Your Talent programme

- Provide more opportunities for play through the play Strategy and Fair Play Pathfinder Programme

Measuring progress

[Key indicators and targets to be updated and a detailed delivery plan for Enjoy and Achieve will be available on the website]

5. Make a Positive Contribution

Vision

We want our children and young people to grow up understanding differences, confident and courageous about the future, able and willing to make a positive contribution to a strong and cohesive community.

This means encouraging young people in constructive and law abiding activities, and actively involving children, young people and their families from all walks of life in decision making.

Turning the vision into reality

The following are our top 5 'Make a Positive Contribution' priorities and what we'll do differently.

PRIORITY 1: Extend children and young people's influence in decision making

Our Young Mayor programme has been very successful and we need to continue to build on this, promoting deeper engagement of young people with service planning and delivery, and securing the involvement of younger children and disadvantaged groups. In the second year of the plan we will:

- Strengthen the role of the Young Mayor and Deputies, enabling them to deliver their three project based priorities
- Use the skills of parents and carers to develop services, and build upon the launch of the 'Family Voice' initiative, utilising parents and young people as peer mentors
- Embed the Every Disabled Child Matters Local Authorities Charter so that disabled children and young people are involved in service design

PRIORITY 2: Engage the community to increase cohesion among our children, young people and their families

Tower Hamlets benefits from a diverse population and we will continue our work to secure cohesion in the community. This means building and strengthening links between different community groups, promoting interaction between children and families from different backgrounds, and challenging the minority who encourage division or extremism. In the second year of the plan we will:

- Consolidate youth service provision across the borough to include late night and weekend provision giving providers clear targets for engaging young people from all of our communities
- Develop a community cohesion and citizenship education programme that enables working with faith groups
- Address questions of cohesion within the curriculum and the school environment
- Provide joint restorative justice training for schools through the Behaviour Support Team with the police and youth services
- Identify disaffected young people on the edges of crime and work with their families and schools to re-engage them with the community

PRIORITY 3: Extend the range of positive activities available outside of school hours, and ensure all children and young people have access to them

Children and young people in Tower Hamlets already benefit from a range of positive activities, but we want to broaden the offer and ensure all children and young people have access to them, regardless of their background. In the second year of the plan we will:

- Invest in young people who are gifted and talented in sport as part of the Olympic and Paralympics Games, including a summer pre-Olympic event
- Develop the 'Safe Place to Be' service to ensure provision is accessible and taken up by young people of working parents
- Offer five hours of cultural activity every week to all children and young people in the borough through the Find Your Talent programme
- Increase the number of play opportunities delivered outside of school hours both through schools and within the community play spaces, and develop a new adventure playground in Bow

PRIORITY 4: Effectively target support and information, advice and guidance for children and young people

Providing reliable information, advice and support remains a key priority. In the second year of the plan we will:

- Implement the recommendations of the London Youth Resettlement Pledge, ensuring young people leaving custody are equipped with the information they need in advance, and are given proper support on their return to the borough
- Offer bespoke packages of information, guidance and support for teenage parents
- Deliver Family Intervention Programmes (FIP) casework interventions to up to 20 families per year, where an adult is either in prison or at high risk of imprisonment

PRIORITY 5: Increase the quality, quantity and diversity of volunteering opportunities and inspire children and young people to take action in their community

Planning for the Olympic and Paralympic Games means we must increase our numbers of volunteers to ensure the borough is fully engaged in this huge, international event. This year we also include a focus on opportunities for young people to act as mentors and learning advocates for their peers. In the second year of the plan we will:

- Deliver the cross agency volunteering strategy, ensuring that we all work to common principles and share training and support mechanisms, so that safe and structured volunteering opportunities are maximised
- Engage at least 15 young people in full time volunteering opportunities within the local authority, offering them training at NVQ Level 2, as appropriate to their placements, helping them into jobs when they leave
- Train young people to learn about the grant making process so that they can volunteer on the Youth Opportunities and other grant making panels

- Train Olympic Ambassadors, to raise aspirations for young people and encourage participation in every aspect of the games
- Launch new opportunities for young people to be peer mentors and learning advocates

Measuring progress

[Key indicators and targets to be updated and a detailed delivery plan for Make a Positive Contribution will be available on the website]

6. Achieve Economic Wellbeing

Vision

We want our children and young people to have the skills and opportunities to embark on fulfilling careers and contribute to prosperous communities.

This means creating more employment, education and training opportunities for our young people and ensuring they access and benefit from the global markets on our doorstep. This is more important than ever in the current economic climate. The Olympic and Paralympic Games, Thames Gateway and continued growth of the Canary Wharf Estate generate unprecedented opportunities for Tower Hamlets. As a borough we also host cutting edge creative industries and are an established centre for culture and tourism.

Turning the vision into reality

The following are our top 5 'Achieve Economic Wellbeing' priorities and what we'll do differently.

PRIORITY 1: Improve young people's employment related skills, linking in to local and regional labour market opportunities

Ensuring there are clear and secure steps for learning into work is really important in the current economic climate. Many local employers are keen to support our young people and we want to make the most of their contribution. New areas of focus this year are working with employers to develop sector pathways to employment and increasing the progression of young people into higher education. In the second year of the plan we will:

- Publish clear and agreed progression pathways for 14 industry-related lines of learning
- Develop employer contributions to learning and build sector pathways to employment
- Roll out the 'Passport to Employability' project across the borough so that the majority of schools are participating by 2012
- Provide targeted learning and support programmes, including workplace experience and employability skills, for young people at risk of being NEET
- Increase progression to Higher Education to 25% at age 18 in order to move more young people into professional careers

PRIORITY 2: Enhance the choice of learning options for 16 year olds and thereby increase participation

Pupils joining our secondary schools are now staying in learning until the age of 18. Providing learning options that all groups of young people will find relevant and engaging therefore continues to be a priority. In the second year of the plan we will:

- Enable all young people, at 14 and 16, to choose stimulating and successful programmes including applied, apprenticeship and foundation opportunities
- Support all young people to plan for their future and ensure impartial guidance enables them to choose the best option at 14, 16 and 18

- Provide programmes that combine classroom learning with practical challenges, workplace experience, a sustained challenge and employability skills
- Develop a comprehensive apprenticeship scheme in the public sector and launch an additional 100 apprenticeships through the Tower Hamlets Partnership

PRIORITY 3: Improve the quality of learning and raise student attainment

Educational attainment post 16 is an area where we know we need to make more progress. We know we also need to support schools, colleges and other work based providers to support all young people to achieve their full potential. In the second year of the plan we will:

- Raise achievement by 19 at Level 3, and meet targets, while narrowing the attainment for those from lower income households
- Develop more foundation learning opportunities to raise achievement by 19 at Level 2
- Set challenging targets and support 16-19 providers to ensure all young people are placed on programmes where they stay in learning and can succeed and progress, especially at Level 3
- Ensure that all 16-19 providers are contributing to raising achievement and can evidence that they are adding value
- Strengthen formal links with university partners to better prepare our young people for higher study

PRIORITY 4: Support specific vulnerable groups such as looked after children, young carers, young people who have spent time in the youth justice system and young people with disabilities, to achieve economic well-being

Some of our young people face individual challenges moving onto fulfilling and independent adult lives. Some young people have particular difficulties and need extra support. In the second year of the plan we will:

- Meet the needs of vulnerable young people and ensure more young offenders, care leavers and young people with learning difficulties participate and succeed
- Deliver the best possible foundation programmes designed to provide early steps on the ladder to success
- Support and commission all post-16 providers to make an inclusive offer with mix of levels and types of programme
- Implement a work-based learning improvement plan and ensure more young people progress successfully into jobs
- Track every young person's progress and provide the timely support they need

PRIORITY 5: Break the worklessness cycle and tackle child poverty

Breaking cycles of worklessness is central to our work to tackle child poverty and this remains a key priority. In the second year of the plan we will:

- Implement our child poverty action plan to help lift 1,000 children out of poverty by 2011
- Complete a commissioning plan arising from the strategic commissioning pilot to address gaps, identify options for service redesign and establish performance management arrangements for child poverty services
- Deliver programmes that ensure young people from workless families understand and can meet the demands of the workplace

Measuring progress

[Key indicators and targets to be updated and a detailed delivery plan for Achieve Economic Wellbeing will be available on the website]

7. Excellent Children's Services

Vision

We want our children, young people and their families to receive excellent services informed by their views, which are easy to access, targeted at needs, and delivered locally to make a difference to their lives.

This means engaging children, young people and their families in shaping services which meet local needs and further developing a high quality, flexible and joined up children's workforce to deliver these services.

Turning the vision into reality

The following are our top 5 'Excellent Children's Services' priorities and what we'll do differently.

PRIORITY 1: Recruit, develop and maintain a skilled, flexible and diverse workforce, making Tower Hamlets the borough of choice for employees

The staff we employ within the Children and Families' workforce are our most important asset and retaining that talent is still one of our top priorities. This year we will also extend this to the third sector. In the second year of the plan we will:

- Establish a staff talent pool (based on a skills audit) so that peoples' skills are recognised and used flexibly across organisations and during joint succession planning
- Increase use of the Common Assessment Framework (CAF) to improve early identification of need and reduce duplicate and overlapping assessments
- Work with Tower Hamlets' Community and Voluntary Sector to promote the development of a skilled workforce in the third sector, as outlined in the Third Sector Strategy
- Review recruitment practice, policy and procedure to ensure that we attract and retain people with the right skills, expertise and experience to deliver excellent children's services

PRIORITY 2: Improve technology and data analysis tools across the Children and Families' Trust

We fully recognise the need for ICT rich environments in the workplace and our schools. In the second year of the plan we will:

- Deliver a smarter, borough-wide information system on pupils' progress and attainment, building on existing systems
- Increase the use of mobile technology to ensure that services are delivered where they are needed, and the workforce is able to work flexibly
- Provide world class ICT to all of our schools through the Building Schools for the Future Programme
- Investigate the potential to join up existing systems to provide more efficient and coordinated services
- Establish a joint workforce database which logs skills, training opportunities, vacancies and informs joint succession planning

PRIORITY 3: Plan and deliver major capital programmes and manage existing assets for maximum community benefit

Over the next decade we will be rebuilding or refurbishing all of our secondary schools and many of our primary schools through the Building Schools for the Future and Primary Capital programmes. As well as improving the learning environment this will open up school facilities to the wider community. This year we are also building on our responsibility to promote the sustainable use of buildings. In the second year of the plan we will:

- Rebuild or refurbish all of the secondary schools in the borough through Building Schools for the Future, ensuring that wider community facilities are factored into the plans wherever possible
- Upgrade many of our primary schools through Primary Strategy for Change, ensuring that wider community facilities are factored into the plans wherever possible
- Build environmentally sustainable buildings, reusing existing buildings wherever possible
- Implement the Carbon Management Plan to reduce carbon emissions generated by the School Estate and promote the sustainable use of buildings

PRIORITY 4: Ensure the services we commission and deliver are integrated, of a high quality, and give value for money

We are entering a climate of much tighter public spending and reduced resources. Now, more than ever, we need to ensure that we are maximising their impact and ensuring value for money. In the second year of the plan we will:

- Identify new opportunities for the use of direct payments and personalised budgets
- Agree and implement a commissioning framework for use across Children and Families' Trust partners, to ensure consistent needs analysis, planning, service development, procurement and performance management
- Make sure we are spending public money efficiently and effectively and ensuring value for money
- Plan and provide early years, school and sixth form places in a more strategic and joined-up way
- Strengthen our pupil projections modelling ensuring our planning is based on robust data

PRIORITY 5: Continue to improve children's services in Tower Hamlets through better communication and creatively responding to user views

Effective, two way communication with children, young people and their families is critical if we are to deliver effective services. We need to be more innovative in thinking about how we communicate and with whom, making sure we capture everyone's views. In the second year of the plan we will:

- Consistently ask a wide range of users what they think of services provided, and act on it, offering feedback incentives for those who would not normally offer their opinion

- Communicate with children, young people and their families in more engaging and innovative ways
- Improve information provision and signposting to ensure that all residents are able to access services reflective of their need
- Maximise opportunities to work more effectively with our key partners to engage our communities

Measuring progress

[Key indicators and targets to be updated and a detailed delivery plan for Excellent Children's Services will be available on the website]

8. Local Priorities

We realise that to achieve precision in targeting services to the needs of children, young people and their families we must achieve greater local differentiation in what we offer and how we deliver it. For each local area a priority has been identified as well as how we are going to tackle it.

LAPs 1 and 2: Bethnal Green North, Mile End and Globe Town, Weavers, Spitalfields and Banglatown, Bethnal Green South

[Local characteristics to be updated on the website]

Local Priority: Promote healthier lifestyles amongst children and young people, utilising local facilities and assets

- Ensure there is good access for local young people to leisure facilities, including discounted prices and dedicated provisions for girls
- Develop Out of School Learning Hours Learning (OoSHL) Programmes that encourage schools to work together in promoting healthier lifestyles opening up unique resources on specific school sites for children, young people and their families
- Employ health trainers to communicate and promote what's on offer locally for young people

LAPs 3 and 4: St Dunstan's and Stepney Green, Whitechapel, St Katharine's and Wapping, Shadwell

[Local characteristics to be updated on the website]

Local Priority: Increase the variety and quality of activities at youth clubs, making sure that diverse groups of young people are engaged

- Invest in the Haileybury Youth Centre so there are more after school, weekend and holiday activities and explore opportunities for linking activities to education, training and employment
- Invest in new facilities for the Redcoats and Wapping youth groups and increase accessibility to existing services through better marketing them or making them more attractive
- Improve coordination of the different youth activities available by creating a provider network
- Develop activities for girls and young women as well as opportunities for young people from different ethnic backgrounds to participate in joint activities
- Extend and improve outdoor play facilities, creating new parks and open spaces such as in Braham Street in Aldgate

LAPs 5 and 6: Bow East, Mile End East, Bromley-by-Bow

[Local characteristics to be updated on the website]

Local Priority: Establish additional youth services, particularly in the west of LAP 5, the British Street Estate, Mile End and the Eleanor Street Travellers' Site

- Deliver targeted joint events and activities to engage more girls, bring young people from different ethnic backgrounds together and begin to address territorial and intergenerational concerns
- Identify and support voluntary groups operating in the area to build their capacity and deliver activity in partnership with groups on local traveller sites
- Improve coordination of the different youth activities available by creating a provider network and make additional youth provision available in Bow West
- Establish a School Promoters scheme with the three secondary schools in LAPs 5 and 6, encouraging students to promote what's on offer

LAPs 7 and 8: East India and Lansbury, Limehouse, Blackwall and Cubitt Town, Millwall

[Local characteristics to be updated on the website]

Local Priority: Tackle the cause and effect of child poverty with a particular focus on LAP 7

- Support local parents and carers in developing the skills and confidence necessary to make the most of local employment opportunities
- Signpost parents and carers to affordable and practical local childcare opportunities so that childcare is not a barrier to employment
- Mitigate the effects of child poverty by supporting schools to develop a more varied menu of learning, sporting and cultural opportunities to take place outside of school hours
- Deliver more volunteering programmes placing young people in community organisations and business

9. Resourcing

We are always trying to find new ways of making our services more efficient and more effective, ensuring value for money. Through our strategic commissioning processes, and learning from national initiatives like Total Place, we continue to look for ways to work together to achieve better outcomes for children, young people and families, with the resources available to us. For example, our child poverty strategic commissioning pilot aims to link our Employment Strategy, the Multi Area Agreement (MAA) and 14-19 commissioning to better meet the aims of our Child Poverty Strategy. It will map out provision within these areas of work and provide a more integrated approach, identifying gaps and duplication leading to service redesign.

The priorities identified in this plan are based on the resources we expect to receive over the next year. However, in the current economic climate there is much uncertainty about levels of funding available in the future and we may have to adjust our priorities accordingly.

[Website to be updated to include how activities in the CYPP will be resourced and total spending by partners across each of the six themes]